



HAMILTON
COUNTY
SCHOOLS



Annual Authorizer Report

Hamilton County Schools 2021-2022

Kelly Coffelt

Charter Schools Coordinator

COFFELT_KELLY@HCDE.ORG

(423) 498-6569



Introduction

Hamilton County Schools has approved and authorizes nine charter schools in the district. Each school has a unique approach and strives to educate some of the district's most vulnerable students. For the past year, the newly added Charter Schools Coordinator has worked to develop close working relationships with each school's leadership team. Through open communication and transparency, there is a clear line from each charter to the supports they need in the various district departments.

- One charter school received Reward Status from the state for the 21-22 school year.
- Two charter schools Received Level 5 TVAAS scores for the 21-22 school year.
- One charter school expanded to add a feeder elementary school in 2022.
- One charter school expanded to add a feeder high school in 2022.

Office of Access and School Choice – Charter Schools Office Mission Statement

The HCS Charter Schools Office will practice rigorous charter school authorization, provide meaningful support, and protect school choice in order to uphold high academic standards, create fair and equitable opportunities, and improve outcomes for students and families in Hamilton County.

Section 1

Chatt Academy Community School

Address:	Not Available
Telephone:	(423) 258 - 5595
School Leader(s):	Nolan McDaniel, Founder/CEO
School Leader(s) Email Address:	nolan.mcdaniel@chattacademy.org
Operating Status:	(A) Approved but not yet open
Contracted Services:	None

Chattanooga Charter School of Excellence Elementary

Address:	2029 E. 23 rd Street Chattanooga, TN 37404
Telephone:	(423) 710-1121
Fax:	(423) 710-3180
School Leader(s):	Dr. Marcia Griffin, Founder/CEO Jennifer Huskins, Principal
School Leader(s) Email Address:	mgriffin@chattanooga charter.com jhuskins@chattanooga charter.com
Operating Status:	(B) Open and operating
Contracted Services:	None

Chattanooga Charter School of Excellence Middle

Address:	1912 S. Willow Street Chattanooga, TN 37404
Telephone:	(423) 777-4603
Fax:	(423) 777-4075
School Leader(s):	Dr. Marcia Griffin, Founder/CEO Renee Krehl, Interim Principal
School Leader(s) Email Address:	mgriffin@chattanooga charter.com rkrehl@chattanooga charter.com
Operating Status:	(B) Open and operating
Contracted Services:	None

Chattanooga Charter School of Excellence High

Address:	1912 S. Willow Street Chattanooga, TN 37404
Telephone: Fax:	(423) 777-4603 (423) 777-4075
School Leader(s):	Dr. Marcia Griffin, Founder/CEO Renee Krehl, Interim Principal
School Leader(s) Email Address:	mgriffin@chattanoogacharter.com rkrehl@chattanoogacharter.com
Operating Status:	(B) Open and operating FIRST YEAR 22-23
Contracted Services:	None

Chattanooga Girls Leadership Academy

Address:	1802 Bailey Avenue Chattanooga, TN 37404
Telephone: Fax:	(423) 702-7230 (423) 386-3005
School Leader(s):	Dr. Elaine Swafford, Executive Director Sylvia Davis, Principal
School Leader(s) Email Address:	elaineswafford@cglonline.com sylviadavis@cglonline.com
Operating Status:	(B) Open and operating
Contracted Services:	None

Chattanooga Preparatory School

Address:	1849 Union Ave Chattanooga, TN 37404
Telephone: Fax:	(423) 602-7737 (423) 541-6003
School Leader(s):	Brad Scott, Chief Executive Officer Diamond Kelley, Principal
School Leader(s) Email Address:	bradscott@chattanoogaprep.com diamondkelley@chattanoogaprep.com
Operating Status:	(B) Open and operating
Contracted Services:	None

Ivy Academy

Address:	8520 Dayton Pike Soddy Daisy, TN 37379
Telephone: Fax:	(423) 305-7494
School Leader(s):	Holly Slater, Executive Director Angie Markum, Director of Development Rachel Swafford-Cook, High School Principal Matt Raper, Middle School Principal
School Leader(s) Email Address:	hslater@ivyacademychattanooga.com amarkum@ivyacademychattanooga.com Rscook@ivyacademychattanooga.com mraper@ivyacademychattanooga.com
Operating Status:	(B) Open and operating
Contracted Services:	None

Montessori School at Highland Park

Address:	700 S. Hawthorne Street Chattanooga, TN 37404
Telephone:	(423) 541-9822
School Leader(s):	Dr. Elaine Swafford, Executive Director Gwen Howard, Principal
School Leader(s) Email Address:	elaineswafford@cglonline.com gwenhoward@mehp.org
Operating Status:	(B) Open and operating
Contracted Services:	None

Ivy Academy's Skillern Elementary

Address:	P.O. Box 39 Soddy Daisy, TN 37384
Telephone:	(423) 654-7308
School Leader(s):	Angie Markum, Founder and CEO Laura Day, Head of School Ryan Dixon, Assistant Principal
School Leader(s) Email Address:	amarkum@skillernelementary.com lday@skillernelementary.com rdixon@skillernelementary.com
Operating Status:	(B) Open and operating FIRST YEAR 22-23
Contracted Services:	None

Section 2

Academic Performance

Using the scoring rubric from the Tennessee Charter School Performance Framework, the school scores in academic performance are in the table below.

Academic Achievement Scores, TVAAS and District Comparison

- 1. Falls Far Below Standard
- 2. Does Not Meet Standard
- 3. Meets Standard
- 4. Exceeds Standards

School	English	Math	Science	School-Wide TVAAS	Chronic Absenteeism
CCSE Elem	1	1	1	4	1
CCSE Middle	1	1	1	4	1
CGLA 6-12	4	2	1	4	4
Chatt Prep 6-9	2	2	1	4	4
Ivy Academy 6-12	3	1.5	2.5	2	3
Montessori 5th only	2	1	1	4	4
HCS District All Students	3	2	2	1	2

Color Key: Yellow-green - performed below authorizing district
 Green - performed at or above authorizing district

School Culture

School	Suspension Rate	Student Attrition Rate	Teacher Retention Rate
CCSE Elem	37%	9%	87%
Score	1	4	4
CCSE Middle	28%	9%	37.5%
Score	1	4	1
CGLA 6-12	0.0%	13%	59.5%
Score	4	4	1
Chatt Prep 6-9	1%	5.5%	85%
Score	4	4	4
Ivy Academy 6-12	9%	12%	82%
Score	2	4	3
Montessori	0%	17%	75%
Score	4	3	3

Summary of Results

The green areas indicate where the charter schools are doing an outstanding job of creating a culture that keeps teachers and students returning, exceeding standards set by the state and in the HCS Framework. Blue areas meet the set standard, while orange indicates the score falls below the standard. A yellow score indicates an area that needs improvement as the school falls far below the standard in that area.

Individual Charter School Performance in Finance and Operations

Chattanooga Charter School of Excellence Elementary

Financial Performance

Information for the financial standing is drawn from the annual audit results submitted by the charter school at the completion of the fiscal year.

FY22 Audit Information has not been received and will be entered at a later date.

Near Term Indicators	Performance
a. Current Ratio	Not Available
b. Unrestricted Days Cash	Not Available
c. Enrollment Variance	Not Available
E. Default	Not Available
Sustainability Indicators	Performance
a. Total Margin	Not Available
b. Debt to Asset Ratio	Not Available
c. Cash Flow	Not Available
d. Debt to Service Coverage Ratio	Not Available

Organizational Performance

Through site visits and interviews with students, staff, parents and board members, the health of the operational aspects of the charter school can be ascertained. These visits along with performance oversight are considered below.

1. Education Program -Students with Disabilities Rights -English Language Learner Rights	Meets Standards
2. Financial Management and Oversight	Meets Standards
3. Governance and Reporting	Meets Standards
4. Students and Employees	Meets Standards
5. School Environment	Meets Standards
6. Additional Obligations	Meets Standards

Chattanooga Charter School of Excellence Middle

Financial Performance

Information for the financial standing is drawn from the annual audit results submitted by the charter school at the completion of the fiscal year.

FY22 Audit Information has not been received and will be entered at a later date.

Near Term Indicators	Performance
a. Current Ratio	Not Available
c. Unrestricted Days Cash	Not Available
b. Enrollment Variance	Not Available
E. Default	Not Available
Sustainability Indicators	Performance
a. Total Margin	Not Available
c. Debt to Asset Ratio	Not Available
d. Cash Flow	Not Available
e. Debt to Service Coverage Ratio	Not Available

Organizational Performance

Through site visits and interviews with students, staff, parents and board members, the health of the operational aspects of the charter school can be ascertained. These visits along with performance oversight are considered below.

2. Education Program -Students with Disabilities Rights -English Language Learner Rights	Meets Standards
3. Financial Management and Oversight	Meets Standards
4. Governance and Reporting	Meets Standards
5. Students and Employees	Meets Standards
6. School Environment	Meets Standards
7. Additional Obligations	Meets Standards

Chattanooga Girls' Leadership Academy

Financial Performance

Information for the financial standing is drawn from the annual audit results submitted by the charter school at the completion of the fiscal year.

FY22 Audit Information has not been received and will be entered at a later date.

Near Term Indicators	Performance
b. Current Ratio	Not Available
d. Unrestricted Days Cash	Not Available
c. Enrollment Variance	Not Available
E. Default	Not Available
Sustainability Indicators	Performance
b. Total Margin	Not Available
d. Debt to Asset Ratio	Not Available
e. Cash Flow	Not Available
f. Debt to Service Coverage Ratio	Not Available

Organizational Performance

Through site visits and interviews with students, staff, parents and board members, the health of the operational aspects of the charter school can be ascertained. These visits along with performance oversight are considered below.

3. Education Program -Students with Disabilities Rights -English Language Learner Rights	Meets Standards
4. Financial Management and Oversight	Meets Standards
5. Governance and Reporting	Meets Standards
6. Students and Employees	Meets Standards
7. School Environment	Meets Standards
8. Additional Obligations	Meets Standards

Chattanooga Preparatory School

Financial Performance

Information for the financial standing is drawn from the annual audit results submitted by the charter school at the completion of the fiscal year.

***Audit Received Jan.2023**

Near Term Indicators	Performance
d. Current Ratio	Meets Standard
e. Unrestricted Days Cash	Meets Standard
e. Enrollment Variance	Meets Standard
E. Default	Meets Standard
Sustainability Indicators	Performance
f. Total Margin	Meets Standard
e. Debt to Asset Ratio	Meets Standard
f. Cash Flow	Meets Standard
g. Debt to Service Coverage Ratio	Meets Standard

Organizational Performance

Through site visits and interviews with students, staff, parents and board members, the health of the operational aspects of the charter school can be ascertained. These visits along with performance oversight are considered below.

4. Education Program -Students with Disabilities Rights -English Language Learner Rights	Meets Standards
5. Financial Management and Oversight	Meets Standards
6. Governance and Reporting	Meets Standards
7. Students and Employees	Meets Standards
8. School Environment	Meets Standards
9. Additional Obligations	Meets Standards

Ivy Academy

Financial Performance

Information for the financial standing is drawn from the annual audit results submitted by the charter school at the completion of the fiscal year.

FY22 Audit Information has not been received and will be entered at a later date.

Near Term Indicators	Performance
g. Current Ratio	Not Available
f. Unrestricted Days Cash	Not Available
h. Enrollment Variance	Not Available
E. Default	Not Available
Sustainability Indicators	Performance
i. Total Margin	Not Available
f. Debt to Asset Ratio	Not Available
g. Cash Flow	Not Available
h. Debt to Service Coverage Ratio	Not Available

Organizational Performance

Through site visits and interviews with students, staff, parents and board members, the health of the operational aspects of the charter school can be ascertained. These visits along with performance oversight are considered below.

5. Education Program -Students with Disabilities Rights -English Language Learner Rights	Meets Standards
6. Financial Management and Oversight	Meets Standards
7. Governance and Reporting	Meets Standards
8. Students and Employees	Meets Standards
9. School Environment	Meets Standards
10. Additional Obligations	Meets Standards

Montessori School at Highland Park

Financial Performance

Information for the financial standing is drawn from the annual audit results submitted by the charter school at the completion of the fiscal year.

FY22 Audit Information has not been received and will be entered at a later date.

Near Term Indicators	Performance
j. Current Ratio	Not Available
g. Unrestricted Days Cash	Not Available
k. Enrollment Variance	Not Available
E. Default	Not Available
Sustainability Indicators	Performance
l. Total Margin	Not Available
g. Debt to Asset Ratio	Not Available
h. Cash Flow	Not Available
i. Debt to Service Coverage Ratio	Not Available

Organizational Performance

Through site visits and interviews with students, staff, parents and board members, the health of the operational aspects of the charter school can be ascertained. These visits along with performance oversight are considered below.

6. Education Program -Students with Disabilities Rights -English Language Learner Rights	Meets Standards
7. Financial Management and Oversight	Meets Standards
8. Governance and Reporting	Meets Standards
9. Students and Employees	Meets Standards
10. School Environment	Meets Standards
11. Additional Obligations	Meets Standards

